



**Public Hearing Summary**  
Wednesday January 31, 2018

**Inquiry Subject:**

The Examination of the concerns raised in the Audited Financial Statements of the Trinidad and Tobago Electricity Commission (T&TEC) for the years 2012-2015.

**Committee Members:**

The following Committee Members were present for the meeting:

- Dr. Bhoendradatt Tewarie - Chairman
- Mr. Taharqa Obika - Vice- Chairman
- Ms. Melissa Ramkissoon - Member
- Mrs. Ayanna Webster-Roy - Member
- Dr. Lester Henry - Member
- Mrs. Paula Gopee-Scoon - Member
- Mr. Randall Mitchell - Member

**Witnesses who appeared:**

**Trinidad and Tobago Electricity Commission (T&TEC)**

- Mr. Kelvin Ramsook - General Manager
- Mr. Keith Sirju - Chairman
- Mr. Rene Austin - Assistant General Manager-  
Distribution
- Ms. Jacqueline Cheesman - Assistant General Manager -  
Human Resources
- Mr. Ian Ramrattan - Assistant General Manager-  
Transmission
- Mr. Ravi Shukla - Assistant General Manager-  
Transmission
- Mr. Courtenay Mark - Assistant General Manager-  
Engineering
- Mr. Neil Balgobin - Chief Financial Officer
- Ms. Devecar Basdeo - Internal Audit Manager



**Parliament**  
Republic of Trinidad and Tobago

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**Public Accounts Committee**

- Mr. Curvis Francois - Area Manager- North
- Mrs. Lisa Mc Nicholls-Sargeant - Manager- Pensions & Investments
- Mr. Gerard Emmanuel Rodriguez - Head-Corporate Support
- Ms. Annabelle Brasnell - Corporate Communications Manager
- Mr. Reead Rahamut - Chief Accountant
- Mrs. Grace Maharaj - Corporate Secretary
- Ms. Janet Richards - Board Member
- Mr. Rodney Latchman - Commercial Manager
- Ms. Charlene John - Information Systems Manager

#### **Ministry of Public Utilities**

- Mr. Gary Joseph - Permanent Secretary (Ag.)
- Ms. Anika Sarah Farmer - Director, Legal Services
- Ms. Arlene Johnson- Lawrence - Senior Project Manager
- Mrs. Janette Cupid-St. Hillarie - Financial Specialist

#### **Key Issues Discussed:**

1. The key challenges experienced by T&TEC;
2. The financial constraints affecting T&TEC's revenue generation and measures in place to improve this situation;
3. The plans to strengthen T&TEC's viability and sustainability;
4. T&TEC's management of its excess supply of electricity and the sale of electricity to customers;
5. T&TEC's strengths, weaknesses, opportunities and threats;
6. T&TEC's high employee expectations in relation to low productivity and high absenteeism;
7. The correlation between the high employee absenteeism and high overtime costs;
8. The utilization of an operating shift management system;
9. The strategies in place to increase productivity levels and the actions taken to address the high number of employee absenteeism;
10. The innovative strategies taken by T&TEC to increase efficiency and effectiveness;



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**Public Accounts Committee**

11. The relationship between T&TEC and Trinidad Generation Unlimited (TGU) with respect to reducing cost;
12. The impact on T&TEC as a result of the closure of Caribbean Nitrogen Company's (CNC);
13. The status of T&TEC's administrative and staff expenses;
14. T&TEC's ability to meet its short term working capital obligations;
15. T&TEC's capital expenditure in relation to its aged accounts payable;
16. The status of T&TEC's maintenance of its aged infrastructure;
17. The status of T&TEC's internal audit function;
18. The status of T&TEC's outstanding financial statements for the years 2016 and 2017;
19. The status of T&TEC's liquidity position, bad debts and recovery of bad debts;
20. The reconciliation of T&TEC's debt with respect to the National Gas Company (NGC);
21. The renewable energy initiatives being considered by T&TEC; and
22. The percentage of the population without electricity.

### **View the Hearing:**

The hearing can be viewed on our YouTube page via the following link:

<https://youtu.be/9feHToD4918>

**PAC Secretariat**  
**January 31, 2018**